

## **Department of Finance and Management**

### **Department Description**

The Department of Finance and Management is responsible for the financial management of the city including the development, monitoring and control of the city's operating budgets; debt management, including the coordination of the capital improvements budget and the six-year capital improvements plan; grants management including budget preparation and program monitoring for several federal grant programs; procurement of goods and services including the administration of the city's procurement policies and procedures; the management of city real property including sale and acquisition of land and the construction, renovation, maintenance and security of facilities; and the implementation of a performance management system on a citywide basis.

### **Department Mission**

To protect and to enhance the fiscal integrity and efficient management of the city while promoting the Mayor's citywide program initiatives.

## **Strategic Priorities for 2006**

### **From the Columbus Covenant:**

#### **Peak Performance and Customer Service**

- Support the measurement and management of service delivery performance citywide. The performance management team will coordinate the development of a performance information infrastructure that will enable city managers to accurately define residents' service needs and to optimize service delivery systems around those needs. The team will also provide consulting services to managers within each of the city's 13 departments, assisting in the identification, definition, and periodic reporting of relevant measures of service performance.
- In conjunction with the Mayor's Office, launch Columbus\*Stat, a forum for the Mayor and his chief administrators to meet with departmental managers to examine systematically performance trends across all levels of the city's services. Columbus\*Stat will offer a systematic process of performance analysis, achievement recognition, and accountability for all city services.
- Assist with the effort to complete city capital improvement projects on time and on budget by monitoring established departmental timelines for capital projects and developing a citywide database for capital projects reporting. This will involve the implementation of a system to monitor the progress of various capital infrastructure projects throughout the city. The timely completion of these projects ensures that city tax dollars are spent efficiently and that projects are proceeding as expeditiously as possible.

- In conjunction with the Department of Technology and EBOCO, implement the city's V-Gov initiative which will enable a web-based procurement process that includes a contract compliance registration "one stop shop" for city contractors.
- The asset management group, through the Division of Facilities Management, has engaged a consultant to design and populate a comprehensive municipal capital planning and asset management system. The system will capture and establish a detailed asset inventory and a baseline of assessed facility condition across the city's real estate portfolio. The project, once completed, will provide a mechanism to evaluate and plan for capital asset needs and replacement schedules for buildings and building components owned and maintained by the city.
- The asset management group has commissioned a space needs assessment/master plan. The study, focusing on core buildings within the city's portfolio, will provide recommendations for effective use of existing space as well as recommendations to address additional space needs over the course of the next ten years.
- The Real Estate Management Office will assist the Department of Health in securing a site for a new Westside health center with the design completed in 2006 and construction expected in 2007.

## Safety

- The asset management group will work with the Department of Public Safety to design Fire Station 10. The station, to be located in the Franklinton area, will be designed to be the city's first "green" and "LEED" (leadership in energy and environmental design) registered fire station. The design will incorporate technologies to increase building system efficiencies and reduce utility costs and environmental impacts.
- Develop contingency plans to address the potential impact of the deferred retirement option plan (DROP) on city safety forces.
- The Real Estate Management Office is working closely with the Department of Public Safety and the Parking Violations Bureau to find a new location for the city's impound lot. The lot will be moved from its current location on the Whittier peninsula to a new location with additional space that will include room for the possible relocation of the Division of Police's Strategic Response Bureau, crime lab and property room.
- The Facilities Management Division and the Real Estate Management Office are assisting the Department of Public Safety and the Division of Police in land acquisition, design and construction of a joint OSU/City of Columbus neighborhood policing center. The substation will also house the campus area community crime patrol and could incorporate a neighborhood pride center.

### **Downtown Development**

- Develop a transition plan for the former police headquarters, consistent with planning for Gay Street development to the Scioto River.

## **2006 Budget Issues**

### **Financial Management**

- Various expenditure items are initially budgeted in the Finance and Management Department and, as necessary, transferred to other departments throughout the year. Examples are termination pay for general fund employees leaving city employment and certain legal expenses. By estimating these costs and appropriating them in Finance and Management's citywide account, the city ensures that it has at least partially accounted for those expenditures and that the funds reserved for those expenses are not diverted to other uses. An annual transfer of \$1,850,000 to the anticipated expenditure fund is also included in the citywide account.

### **Facilities Management**

- Due to financial constraints, the payment of about \$1.1 million in real estate leases will continue to be funded out of the special income tax fund in 2006. The majority of the leases are for the Department of Public Safety.
- Facilities Management's 2006 budget includes over \$5.8 million to pay utility bills on behalf of other city agencies.
- In addition to utility expense, approximately \$620,000 is budgeted for custodial and maintenance supplies and service contracts for the Franklin County Municipal Court building. Likewise, approximately \$534,000 is budgeted for custodial contracts and on-staff maintenance for the Police and Fire Academy.
- Facilities Management's budget includes \$226,000 for utilities, materials and service contracts for security, landscaping and snow removal to maintain the Lincoln Theatre.

## Budget and Performance Measure Summary

DEPARTMENT FINANCIAL SUMMARY					
<b>DIVISION SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Administration	\$ 1,855,990	\$ 1,913,591	\$ 2,780,420	\$ 2,241,416	\$ 3,305,875
Finance Citywide	750,000	750,000	7,905,270	3,933,270	3,700,000
Financial Management	1,750,003	1,953,361	2,176,436	2,237,922	2,358,275
Citywide Technology Billings	7,788,696	-	-	-	-
Facilities Management	11,825,758	11,539,803	12,243,234	12,784,515	14,543,477
<b>TOTAL</b>	<b>\$ 23,970,447</b>	<b>\$ 16,156,755</b>	<b>\$ 25,105,360</b>	<b>\$ 21,197,123</b>	<b>\$ 23,907,627</b>

DIVISION SUMMARY BY CHARACTER					
<b>ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Personnel	\$ 1,499,696	\$ 1,448,559	\$ 2,302,317	\$ 1,798,080	\$ 2,671,070
Materials & Supplies	6,668	12,015	15,772	16,472	22,725
Services	29,380	132,134	186,293	203,593	371,552
Capital	-	-	-	-	-
Transfers	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,535,744</b>	<b>\$ 1,592,708</b>	<b>\$ 2,504,382</b>	<b>\$ 2,018,145</b>	<b>\$ 3,065,347</b>
<b>PRINT SERVICES EXPENDITURES SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Personnel	\$ 193,091	\$ 197,268	\$ 127,038	\$ 118,196	\$ 126,028
Materials & Supplies	45,400	36,239	48,000	32,505	37,500
Services	81,755	87,376	101,000	72,570	77,000
Capital	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 320,246</b>	<b>\$ 320,883</b>	<b>\$ 276,038</b>	<b>\$ 223,271</b>	<b>\$ 240,528</b>

**DIVISION SUMMARY BY CHARACTER**

**FINANCIAL MANAGEMENT  
GENERAL FUND  
EXPENDITURES SUMMARY**

	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Personnel	\$ 782,999	\$ 794,441	\$ 991,769	\$ 942,613	\$ 1,229,825
Materials & Supplies	2,168	2,890	23,665	15,553	9,350
Services	108,084	213,531	213,267	350,422	163,468
Capital	-	-	-	-	-
Transfers	750,000	750,000	7,905,270	3,933,270	3,700,000
<b>TOTAL</b>	<b>\$ 1,643,251</b>	<b>\$ 1,760,862</b>	<b>\$ 9,133,971</b>	<b>\$ 5,241,858</b>	<b>\$ 5,102,643</b>

**GENERAL FUND CITYWIDE  
TECHNOLOGY BILLINGS**

	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Services	\$ 7,788,696	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 7,788,696</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**FINANCIAL MANAGEMENT  
CDBG FUND  
EXPENDITURES SUMMARY**

	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Personnel	\$ 395,202	\$ 396,093	\$ 430,345	\$ 424,187	\$ 448,592
Materials & Supplies	420	1,531	10,250	4,205	4,032
Services	399,370	504,986	457,140	453,704	413,008
Other Disbursements	61,760	39,889	50,000	47,238	90,000
<b>TOTAL</b>	<b>\$ 856,752</b>	<b>\$ 942,499</b>	<b>\$ 947,735</b>	<b>\$ 929,334</b>	<b>\$ 955,632</b>

## DIVISION SUMMARY BY CHARACTER

<b>FACILITIES MANAGEMENT GENERAL FUND EXPENDITURES SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Personnel	\$ 5,347,339	\$ 4,965,772	\$ 5,017,191	\$ 4,898,598	\$ 5,349,291
Materials & Supplies	361,693	287,373	411,830	409,045	420,067
Services	6,099,302	6,273,228	6,773,463	7,468,622	8,738,369
Other Disbursements	11,500	5,000	15,750	-	15,750
Capital	-	8,430	25,000	8,250	20,000
Transfers	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 11,819,834</b>	<b>\$ 11,539,803</b>	<b>\$ 12,243,234</b>	<b>\$ 12,784,515</b>	<b>\$ 14,543,477</b>
<b>FACILITIES MANAGEMENT COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
Capital	\$ 5,924	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 5,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

DEPARTMENT SUMMARY BY FUND					
<b>FUND SUMMARY</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Original Appropriation</b>	<b>2005 Estimated Expenditures</b>	<b>2006 Proposed</b>
General Fund	\$ 22,787,525	\$ 14,893,373	\$ 23,881,587	\$ 20,044,518	\$ 22,711,467
Print Services Fund	320,246	320,883	276,038	223,271	240,528
CDBG Fund	862,676	942,499	947,735	929,334	955,632
Purchasing Stores	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 23,970,447</b>	<b>\$ 16,156,755</b>	<b>\$ 25,105,360</b>	<b>\$ 21,197,123</b>	<b>\$ 23,907,627</b>



DEPARTMENT PERSONNEL SUMMARY					
DIVISION	FT/PT*	2003 Actual	2004 Actual	2005 Budgeted	2006 Budgeted
Administration					
General Fund	FT	21	18	31	32
Print Services	FT	3	3	2	2
Financial Management					
General Fund	FT	9	9	13	13
Community Dev. Block Grant	FT	5	5	5	5
Facilities Management					
General Fund	FT	92	82	86	85
	PT	11	10	12	14
<b>TOTAL</b>		<b>141</b>	<b>127</b>	<b>149</b>	<b>151</b>
*FT=Full-Time PT=Part-Time					

Finance and Management Administration					
<b>Program:</b>	<b>Purchasing</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To promote cost-effective city operations by acquiring high-quality goods and services at the lowest price and by selling surplus goods at the highest price.	Expenditures		\$ 1,346,238	\$ 1,469,454
		Full-Time		16	16
		Part-Time		0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Internal customer satisfaction rating	3.70	3.78	3.50	3.50	3.75
Average number of days for informal bid turnaround	33.0	25.0	25.7	27.2	30.0
Total number of informally bid contracts	1,735	1,381	1,418	715	n/a
Average number of days for formal bid turnaround	157.0	165.0	155.2	152.0	120.0
Total number of formally bid contracts	230	257	207	97	n/a

Finance and Management Administration - Purchasing continued					
Program Measure:	2002	2003	2004	Mid-Year 2005	Target
Average number of days for Universal Term Contract turnaround	2.40	1.30	1.10	0.90	3.00
Total number of Universal Term Contract purchase orders	2,623	2,722	2,808	1,877	n/a
External customer satisfaction rating	n/a	n/a	n/a	n/a	3.75
Re-bid rate	0%	0%	6%	16%	10%

Finance and Management Administration					
<b>Program:</b>	<b>Print Shop/Copy Center</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To provide timely and quality print and copy services to city agencies.			\$ 276,038	\$ 240,528
	Expenditures				
	Full-Time			2	2
	Part-Time			0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Internal customer satisfaction rate	n/a	99%	n/a	100%	95%
Average turnaround, in days, for copy jobs	n/a	n/a	n/a	2	3
Average turnaround, in days, for print jobs	n/a	n/a	n/a	4	7

Finance and Management Administration - All Others				
<b>Program:</b>	<b>Finance and Management Administration</b>		<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To provide direction to all Finance and Management operations with the ultimate goal of protecting and enhancing the fiscal integrity of the city and efficiently operating city facilities.	Expenditures	\$ 752,088	\$ 1,132,218
		Full-Time	9	10
		Part-Time	0	0
<b>Program:</b>	<b>Real Estate Management</b>			
<b>Program Mission:</b>	To provide for the management, acquisition, sale and leasing of real property (other than rights-of-way and utility easements) used in city operations.	Expenditures	\$ 406,056	\$ 463,675
		Full-Time	6	6
		Part-Time	0	0

Financial Management					
Program:	Budget			2005 Appropriated	2006 Budget
<b>Program Mission:</b>	To produce an annual budget and to provide financial monitoring information and analyses to city management so that they can have useful, credible, accurate and timely financial information from which to make informed decisions.	Expenditures		\$ 883,402	\$ 957,476
		Full-Time		8	8
		Part-Time		0	0
Program Measure:	2002	2003	2004	Mid-Year 2005	Target
Satisfaction with budget process on a 1-5 scale, with 5 being strongly satisfied	New	2.4	3.6	2005 Budget- 4.6	4.5
Percentage of city staff satisfied with information provided by financial management staff	93.0%	90.9%	100.0%	Annual	95.0%
Accuracy of third quarter general fund expenditure projections	99.9%	99.4%	99.7%	Annual	99.5%

Financial Management					
<b>Program:</b>	<b>Performance Management</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To ensure that city leaders have the information they need to track performance, document success, and identify opportunities for improvement in city services.	Expenditures		\$ 245,170	\$ 341,191
		Full-Time		4	4
		Part-Time		0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Percent of Mayor's Initiatives completed on time	n/a	n/a	n/a	New	100%
Percent of annual budget priorities completed on time	n/a	n/a	n/a	New	100%
Percent of Columbus*Stat action items followed up within two weeks	n/a	n/a	n/a	New	100%
Attendance rate of Columbus*Stat panel members	n/a	n/a	n/a	New	100%

Financial Management - Performance Management continued					
Program Measure:	2002	2003	2004	Mid-Year 2005	Target
Attendance rate of Columbus*Stat participants	n/a	n/a	n/a	New	100%
Average panel member satisfaction rate (5=highest)	n/a	n/a	n/a	New	5.0
Average participant satisfaction rate (5=highest)	n/a	n/a	n/a	New	100%
Percent Performance Management staff time on special projects	n/a	n/a	n/a	New	33%
Percent Performance Management staff time spent in field with departments	n/a	n/a	n/a	New	33%
Average management staff satisfaction with Performance Management support (5=highest)	n/a	n/a	n/a	New	4.5



Financial Management					
<b>Program:</b>	<b>Debt Management</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To coordinate the city's capital improvements budget and capital improvements plan, and to provide debt management services to city departments.			\$ 100,129	\$ 103,976
	Expenditures				
	Full-Time			1	1
	Part-Time			0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Bond rating: Moody's	AAA	AAA	AAA	AAA	AAA
Bond rating: Standard and Poor's	AAA	AAA	AAA	AAA	AAA

Financial Management					
<b>Program:</b>	<b>Grants Management</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To ensure that the City of Columbus is in fiscal and programmatic compliance with CDBG, HOME, ESG and HOPWA grant programs.			\$ 947,735	\$ 955,632
	Expenditures				
	Full-Time			5	5
	Part-Time			0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Number of grant-funded programs monitored for compliance with federal and local regulation	21	16	20	8	n/a
Number of grant programs complying with federal and local regulation	21	16	20	7	n/a
Number of grant programs complying with federal and local regulation	100%	100%	100%	88%	100%
Number of grant projects reviewed for compliance with environmental regulation	454	755	473	208	n/a

Financial Management - Grants Management continued					
Program Measure:	2002	2003	2004	Mid-Year 2005	Target
Number of grant projects complying with environmental regulation	454	755	473	208	n/a
Percent of grant projects complying with environmental regulation	100%	100%	100%	100%	100%
Number of reviews on CDBG and HOME projects subject to federal prevailing wage regulation	1	4	3	2	n/a
Number of projects complying with prevailing wage regulations	1	4	3	2	n/a
Percent of programs complying with prevailing wage regulation	100%	100%	100%	100%	100%

Financial Management - Grants Management continued					
Program Measure:	2002	2003	2004	Mid-Year 2005	Target
Total grant expenditures	\$21,666,848	\$20,726,147	\$22,155,675	\$7,540,379	n/a
Amount of grant expenditures in compliance	\$21,666,848	\$20,726,147	\$22,043,076	\$7,540,379	n/a
Percent of grant expenditures in compliance	100%	100%	99%	100%	100%

Financial Management - All Others				
<b>Program:</b>	<b>Financial Management Administration-Citywide Account</b>		<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	A holding account for later transfer to general fund divisions.		Expenditures	
			Full-Time	
			Part-Time	

Facilities Management					
<b>Program:</b>	<b>Building Maintenance Services</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To provide efficient and effective customer service in the area of building maintenance.			\$ 2,314,746	\$ 2,318,028
	Expenditures				
	Full-Time			37	37
	Part-Time			0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Number of work orders received	n/a	6,000	4,459	4,584	n/a
Percent of work orders closed within 3 business days	n/a	n/a	23%	52%	80%
Percent of time snow is cleared from sidewalks and parking lots before 10:00 am	n/a	n/a	100%	100%	100%

Facilities Management					
<b>Program:</b>	<b>Custodial Services</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To efficiently and effectively clean buildings under the purview of the Facilities Management Division.			\$ 3,098,413	\$ 3,083,268
	Expenditures				
	Full-Time			34	31
	Part-Time			5	7
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Average rating of restroom cleanliness	n/a	n/a	n/a	New	Good
Average rating of building common area cleanliness	n/a	n/a	n/a	New	Good
Average rating of custodial staff politeness	n/a	n/a	n/a	New	Good

Facilities Management					
<b>Program:</b>	<b>Security</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To efficiently and effectively secure buildings under the purview of the Facilities Management Division.		Expenditures	\$ 499,640	\$ 603,790
			Full-Time	7	7
			Part-Time	7	7
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Percentage of buildings that receive security tours 5 times a week	n/a	n/a	3.77%	3.81%	n/a
Number of buildings that receive security tours five days a week	n/a	n/a	4	8	n/a
Number of buildings	n/a	n/a	106	210	n/a

Facilities Management					
<b>Program:</b>	<b>Energy Management</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To create more energy efficiencies in buildings under Facilities Management's purview.			\$ 4,278,954	\$ 5,910,254
	Expenditures				
	Full-Time			1	1
	Part-Time			0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Percentage new buildings that follow the guidelines of Energystar	n/a	n/a	100%	100%	100%
Number of new buildings	n/a	n/a	3	1	n/a
Number of new Energystar buildings	n/a	n/a	3	1	n/a
Percentage of fully renovated buildings that are Energystar compliant	n/a	n/a	100%	n/a	100%
Number of fully renovated buildings that are Energystar compliant	n/a	n/a	1	0	n/a
Number of fully renovated buildings	n/a	n/a	1	0	n/a



Facilities Management					
<b>Program:</b>	<b>Building Maintenance Management (Contract Services)</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To efficiently and effectively maintain general fund facilities through managing resources, staff, and outside contracts.		Expenditures	\$ 1,472,403	\$ 1,688,655
			Full-Time	5	5
			Part-Time	0	0
<b>Program Measure:</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>Mid-Year 2005</b>	<b>Target</b>
Percent of contracts completed on time	n/a	n/a	100%	annual	100%
Cost per square foot for basic facility maintenance	n/a	\$5.39	\$3.94	\$3.22	n/a

Facilities Management - All Others					
<b>Program:</b>	<b>Administration</b>			<b>2005 Appropriated</b>	<b>2006 Budget</b>
<b>Program Mission:</b>	To provide oversight, leadership and management to the division staff in rendering facilities management services to general fund facilities.		Expenditures	\$ 579,078	\$ 939,482
			Full-Time	2	4
			Part-Time	0	0

